



Transport Delivery Committee

Date	15 March 2021
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the January meeting of the Transport Delivery Committee.
2. To note the progress of deliverables and outturn of the 2020/21 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2020/2021 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2020/21 Capital Programme was approved by WMCA Board as part of the wider Transport Plan in February 2020.
- 2.2 The ITB allocation for 2020/2021 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2020/21 Capital Programme have been completed during January and February:
 - Dudley Interchange – Full Business Case approved at WMCA Board on 12th February 2021
 - Perry Barr Rail Station and Bus Interchange –
 - 1) Full Business Case approved at WMCA Board on 15th January 2021
 - 2) Planning permission granted for Perry Barr Station and outline planning permission granted for the bus interchange on 4th February 2021
 - Network Wide Bus Station Refurbishment Phase 1 –
 - 1) Bus Station asset renewal works have been completed at Wednesbury, Wolverhampton, Stourbridge and West Bromwich
 - 2) Resurfacing works have been completed at Lea Hall, Tipton, Hall Green and Marston Green
 - West Midlands Cycle Hire – Trial launch in Sutton Coldfield commenced on 8th February 2021

4.0 Variations to Baseline Programme

4.1 University Station – Revision of baseline date.

4.2 Network wide Park & Ride Expansion Developments – Phase 2 – Programme on hold due to postponing the majority of development works for Park & Ride expansion subsequent to the impacts Covid-19 has had on the demand for Park & Ride.

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2020/2021 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2020/2021.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2020/2021 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2020/21 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2020/21 Programme Summary							
	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1.	Longbridge Connectivity Project	Delivery and Handover	May 2020	May 2020	Green	Same	Works to the car park have now been substantially completed with the exception of a few minor snagging items. Final testing of the payment systems has also been undertaken. An opening date will be determined to reflect wider Park & Ride usage and Covid-19 restrictions in due course.
2	Dudley Interchange	Full Business Case	May 2022	September 2023	Green	Better	Dudley Interchange has moved an important step closer with the Full Business Case being approved through the Investment Panel and approved at WMCA Board on Friday 12th February. This approval allows both the securing of the required land by colleagues at DMBC together with the commencement of the formal construction procurement process by TfWM. It is anticipated that the tender documents will go to market in March with the aim of securing the preferred bidder by the summer with potential start on site in February 2022 to align with Castle Hill returning to two way traffic following Metro works thus allowing for better access for Bus to the temporary site on Tower Street. Work continues to progress with Dudley MBC on the interface with the local highway improvement scheme with DMBC officers now looking closely at their procurement process and project timeline to meet the requirements of the Interchange. There remains ongoing dialogue with Dudley MBC and Midland Metro on project interfaces with these efforts now being intensified given the surety around delivery of the schemes. Key next steps are: progress land acquisition; agree programme and interfaces with Metro & DMBC Highways; issue tenders to secure a D&B contractor.
3	Making the KRN Safer	Contribution	March 2019	March 2021	Amber	Same	The first road safety action plan (2021-2024) went to WMCA board on 12 February 2021. The Regional Road Safety Strategic Partnership will now finalise the action plan for publication. Elsewhere, Partners across the region work have continued to deliver road safety initiatives.
4	Perry Barr Rail Station and Bus Interchange	Development	Dec 2021	May 2022	Amber	Same	Planning permission has been granted for the Perry Barr Rail Station in early February. The Project Team, Principle Contractor and Local Planning Authority will work together to seek to discharge of the conditions as works progress. There has been a schedule impact on the programme as a result of the changes as a result of the revised planning application, which has been finalised with a mitigated programme. GRIP 5 Detailed Design is progressing. Demolition to the adjacent units to the rail station continues with site clearance and site compound set up ongoing. WMCA Board have approved the FBC for the project with work ongoing on finalising funding sources. Birmingham City Centre and their contractors are progressing with the design for the Bus Interchange, particularly liaising with the rail station project on the kerb line boundary.
5	Snow Hill 3 rd Access	Closed Out				Closed Out	The close out of Snow Hill has been completed as per the recommendation presented to TDC in January 2020.
6	University Station	GRIP 4 – Outline Design	June 2022	July 2022	Amber	Same	Initial site works (compound set-up, intrusive surveys) are continuing in preparation for main piling works. Detailed design is underway, with some scope elements being finalised with stakeholders. The project continues to work on other legal documents and consents required, notably Station Change and other agreements essential for main construction. Note, the July 2022 completion is the programme baseline for the full project completion including the refurbishment to the existing station.
Minor Works Programme							
7	TBT Platinum Route shelter upgrades	Complete				Complete	The outstanding 21 shelters for the 19/20 period were all installed by the end of March 20. 40 new advertising panels have been delivered and are in storage awaiting future programme.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
8	Bradley Lane Metro Park and Ride	Complete				Complete	Park & Ride construction works completed 5 th Feb 2020 and car park officially opened on 6 th February 2020. Landscaping works to the adjacent playing fields will commence post COVID19 lock-down, completion is required by 1 st April 2021 in accordance with the associated planning condition.
9	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	March 2020	March 2021	Green	Same	The 2020/21 programme commenced in the middle of this financial year due to COVID19 restrictions. Bus Station asset renewal works have been completed at Wednesbury, Wolverhampton, Stourbridge and West Bromwich. This capital pot also includes asset upgrades across other areas. Resurfacing works at Lea Hall, Tipton, Hall Green and Marston Green have been completed. City centre shelter enhancements in Coventry, Cycling schemes at Wolverhampton and Moor Street, as well as CCTV upgrades. Work continues with Coventry City Council and City of Culture to establish any associated budget and work streams that they are able to pursue to further improve Pool Meadow Bus Station ahead of 2021.
10	Network Wide P&R Lighting Enhancements	Delivery and Handover	May 2019	June 2021	Amber	Same	Retrospective landlords' consent for installed LED lighting has been approved by Network Rail. Revised lighting designs for the remaining 5 sites are with the new supplier which are currently being finalised for the submission of landlords consents. Orders are about to be placed. Slight delay to scheme completion due to the landlord consent process taking up to a minimum of 8 weeks to process.
11	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Where funding has already been allocated and there is evidence to show that a project is highly likely to remain a priority in the future, work is continuing to take place. The two schemes where this is the case are Park & Ride developments at Tile Hill which will be taken to Outline Business Case stage and Minworth where some high-level feasibility work is being undertaken. Further detail is set out in the Park & Ride update report which was presented to TDC in February.
12	IDOX – Asset Management System	Complete				Complete	The new Asset Management System is now implemented and operational. Key assets including Summer Lane, Bus Stations and Park and Ride work orders have now been raised and actioned on the new system. Discussions are taking place around a Phase 2 to utilise the new system to incorporate Land owned to enable effect management.
13	Asset Management – RTI Upgrades	Complete				Complete	RTI upgrade capex allocated to replacement of Birmingham City Centre totem screens (colour LED). Project completed in March 2020.
14	Walsall Town Centre Interchange Feasibility Study	On Hold					A workshop was held in November with Walsall and TfWM officers, facilitated by Walsall's consultants for the Town Centre Master Plan. It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
15	Network Wide Cycling Programme 3A (NWCP)	Delivery and Handover	March 2019	March 2021	Green/Amber	Same	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, with minor works remaining to complete opening of facility. Issues encountered in terms of technology setup and data feeds, which are currently being worked through by Network Rail and the contractor. Works underway to complete these and open the facility before the end of March 2021.
16	West Midlands Cycle Hire Scheme	Delivery and Handover	March 2022	March 2022	Green	Same	Contract with chosen supplier signed on 23rd November 2020. Press release and scheme launch took place on 8th February 2021. A closed trial of 25 bikes and 5 docking stations is currently underway in Sutton Coldfield in order to test the infrastructure and technology that sits behind the scheme. Further scheme planning is ongoing, with extensive scheme rollout to follow on from March 2021. Various workstreams underway with supplier to progress scheme development.
17	Digital Panel Rollout	Rolling Programme	July 2020	June 2021	Green	Same	Contract year 5 (July 20 to July 21) – a further 30 digital advertising panels to be installed in TfWM bus shelters by Clear Channel. 14 have been installed as of end of January 2021. TfWM are awaiting the remaining confirmed sites from Clear Channel to determine how many new shelters will need to be installed.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

TRANSPORT PROGRAMME	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	1,135	4,190	(3,055)	1,738	4,190	2,452
CWG Programme	112	182	(70)	200	200	0
Other Major Programmes	913	4,950	4,037	1,201	5,012	3,811
Minor Work Programme	766	1,498	732	1,275	2,113	838
TOTAL	2,926	10,820	1,644 15%	4,414	11,515	7,101 62%
INVESTMENT PROGRAMME	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	1,135	4,190	3,055	1,738	4,190	2,452
TOTAL	1,135	4,190	3,055 73%	1,738	4,190	2,452 141%
COMMONWEALTH GAMES PROGRAMME	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
A34 Sprint Park & Ride	112	182	70	200	200	0
TOTAL	112	182	70 38%	200	200	0 0%
OTHER MAJOR MORKS PROGRAMME	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill 3rd Access	52	51	(1)	51	51	0
Snow Hill Public Realm	0	150	150	0	150	150
Dudley Bus Station Development	16	14	(2)	16	16	0
Longbridge Connectivity Package	523	760	237	610	760	150
A435 Alcester Rd Bus Priority Revitalisation	67	2,562	2,495	42	2,621	2,579
TOTAL	658	3,537	2,879 81%	719	3,598	2,879 80%
MINOR WORKS PROGRAMME	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Bus						
Shelter Appeals	1	8	7	2	9	7
TBT Platinum Route RTI Equipment Upgrades	11	14	3	11	14	3
Rail						
Park and Ride Delivery	8	8	0	8	8	0
Dudley Port Integrated Transport Hub	14	20	6	14	50	36
Aldridge Rail Station Study	13	32	19	13	32	19
Cycling						
Network Wide Cycling Programme (NWCP)	12	24	12	24	24	0
Bike Life Report	0	15	15	15	15	0
Asset Replacement						
Network Wide Park and Ride Expansion Developments -Phase 2	23	23	0	23	23	0
Network Wide Bus Station Refurbishment Phase 1	0	0	0	0	0	0
Network Wide P and R Lighting Enhancement	0	0	0	0	0	0
IDOX - Asset Management System	1	18	17	19	35	16
Asset Management- Shelter Replacement	0	0	0	0	0	0
Bridges (Assest Management)	0	0	0	0	0	0
Asset Management Programme	656	1,210	554	1,065	1,567	502
Other						
Asset Management- RTI Upgrades	0	85	85	30	170	140
Project Development Costs	1	6	5	7	7	0
LTP Technical Development Nims Mattisse	0	0	0	19	19	0
Top Slice	25	35	10	25	141	116
TOTAL	765	1,498	733 49%	1,275	2,114	839 40%
GRANTS TO LOCAL AUTHORITIES	JANUARY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%